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<b>1. Process Area:</b> Subcontract Management	<b>2. Key Guidelines:</b> none	<b>3. Cross-Process Guidelines</b> 2, 9, 10, 12, 16, 22, 23, 27	<b>4. Guideline #:</b> 2	<b>5. Standard Ref:</b> 2.1.b
<b>6. Guideline Statement:</b>  <i>Identify the program organizational structure including the major sub-tier suppliers responsible for accomplishing the authorized work, and define the organizational elements in which work will be planned and controlled.</i>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  _____ Yes _____ No				
<b>CAR Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Major/Minor</b>	
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<b>CAR Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Major/Minor</b>	
<b>12. CIOs (if issued):</b>				
<b>13. Notes:</b>				

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<b>6. Guideline Statement:</b>  <i>Establish budgets for authorized work with identification of significant cost elements (labor, material, etc.) as needed for internal management and for control of sub-tier suppliers.</i>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  _____ Yes _____ No				
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<b>6. Guideline Statement:</b>  <i>Identify and control level-of-effort (LOE) activity by time-phased budgets established for this purpose. Only that effort which is not measurable or for which measurement is impractical may be classified as LOE.</i>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  _____ Yes _____ No				
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<b>12. CIOs (if issued):</b>				
<b>13. Notes:</b>				

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<b>6. Guideline Statement:</b>  <i>Record direct costs in a manner consistent with budgets in a formal system controlled by the general books of accounting.</i>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  _____ Yes _____ No				
<b>CAR Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Major/Minor</b>	
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<b>13. Notes:</b>				

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<b>6. Guideline Statement:</b>  <i>At least on a monthly basis, generate the following information at the control account and other levels as necessary for management control using actual cost data from, or reconcilable with, the accounting system:</i>  <ol style="list-style-type: none"> <li>1. <i>Comparison of the amount of planned budget and the amount of budget earned for work accomplished. This comparison provides the schedule variance.</i></li> <li>2. <i>Comparison of the amount of budget earned with the actual (applied where appropriate) direct costs for the same work. This comparison provides the cost variance.</i></li> </ol>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  <div style="display: flex; justify-content: space-around; align-items: center;"> <span>_____ Yes</span> <span>_____ No</span> </div>				
<b>CAR Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Major/Minor</b>	
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<b>12. CIOs (if issued):</b>				
<b>13. Notes:</b>				

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<b>6. Guideline Statement:</b>  <i>At least on a monthly basis, identify the significant differences between both planned and actual schedule performance and planned and actual cost performance, and provide the reasons for the variances in the detail needed by program management.</i>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  _____ Yes _____ No				
<b>Corrective Action Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Corrective Action Severity Level:</b>	
<b>Corrective Action Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Corrective Action Severity Level:</b>	
<b>Corrective Action Control Number (if issued):</b>	<b>Subject Area:</b>		<b>Corrective Action Severity Level:</b>	
<b>12. Recommendations:</b>				
<b>13. Notes:</b>				

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<b>6. Guideline Statement:</b>  <i>Develop revised estimates of cost at completion based on performance to date, commitment values for material, and estimate of future conditions. Compare this information with the performance measurement baseline to identify variances at completion important to supplier management and any applicable customer reporting requirements including statements of funding requirements.</i>				
<b>7. System Description or Supplier EVM Procedure Ref:</b>				
<b>8. Documents Reviewed:</b>				
<b>9. Personnel Contacted:</b>				
<b>10. Findings:</b>				
<b>11. Compliant?</b>  _____ Yes _____ No				
<b>CAR Control Number (if issued):</b>	<b>Subject Area:</b>	<b>Major/Minor</b>		
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