

## **Work Authorization - *Does the validator's understanding of the scope of work agree with the CAM's understanding***

- n Look for consistency between the Contract Statement of Work (CSOW), the Internal Statement of Work (ISOW) if used, CWBS Dictionary, Control Account Plan, and detailed work plans such as Work Package Task Descriptions.
- n Has all work been included as the work is broken down into finer detail?
- n Is all of the work appropriately placed in this control account?
- n Describe the span of control over the different work packages.
- n Describe how risk has been identified in the control account, for example, number of tests, allowance for re-work, etc.
- n How do you interact with the other Business Units, Facilities, etc?

# Potential areas for concern on Work Authorization:

- n State of the art technology or beyond
- n Outdated technology, obsolete parts
- n Ill defined interfaces or specs
- n No allowance for re-work, re-testing, etc.(i.e. No room for failure?)
- n Lack of expertise in a particular area
- n Lack of system engineering discipline
- n Inadequate design tools
- n Inadequate technical manpower resources
- n Improper flowdown to subcontractors and vendors
- n Poor coordination/interface with test labs and manufacturing