



Implementation of ISMS at a Multi-Contractor Site

INTRODUCTION

- **As more Department of Energy Sites de-centralize scopes of work to multiple contractors there is a risk that the ISMS posture of the site can deteriorate. After 18 months of working within a multi-contractor environment within the Savannah River Site where ISMS continues to flourish there are lessons learned that can assist the DOE complex as they face this type of contracting arrangement.**

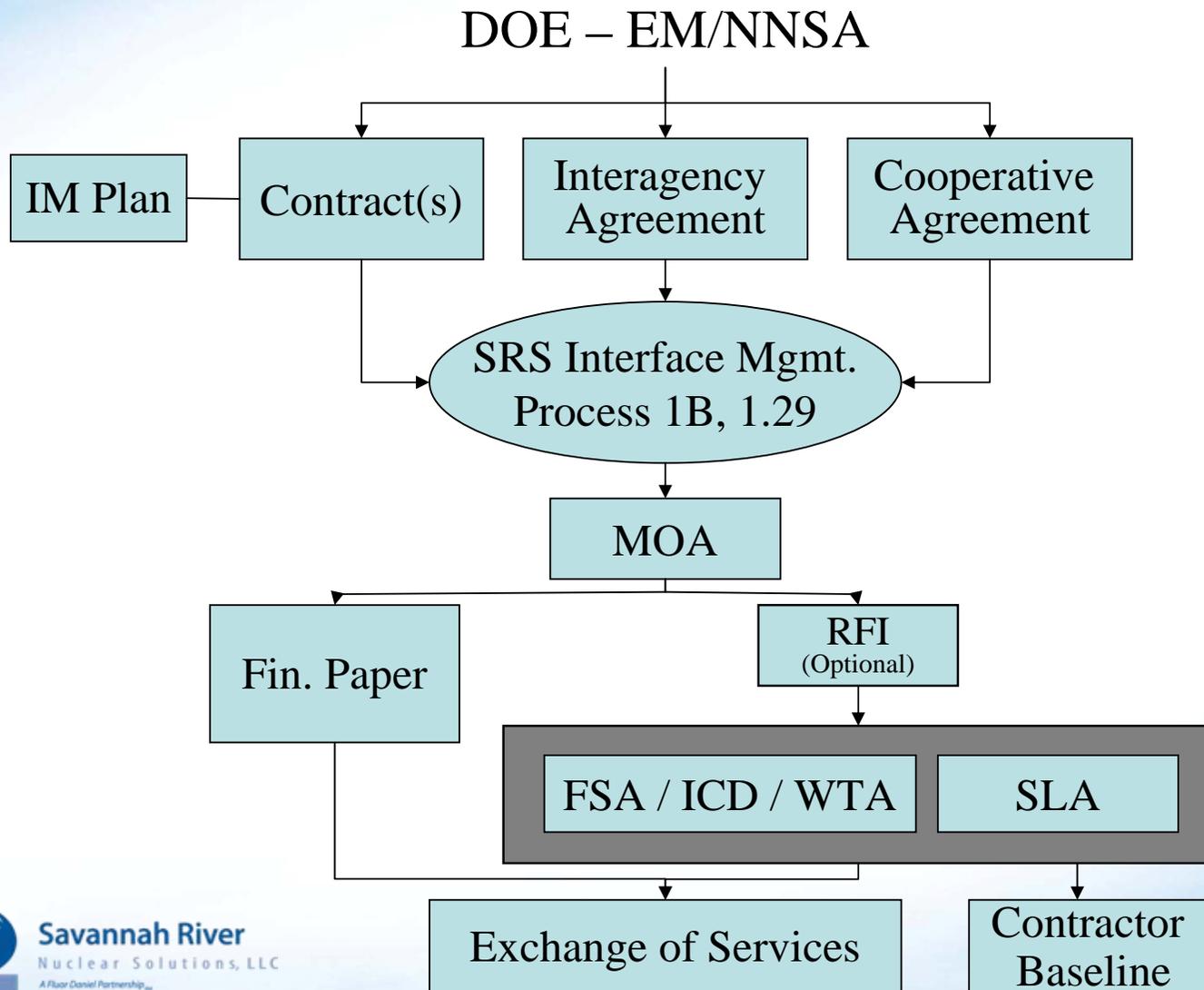
SRS Major Site Tenants

- DOE – EM
- DOE –NNSA
- SRNS
- SRR(LW)
- Shaw Areva(MOX)
- Parsons (SWPF)
- WSI (Security)
- URS (PDC-Design)
- Amersco (Biomass Plant)
- US Forest Service
- University of Georgia(SREL)
- US Army

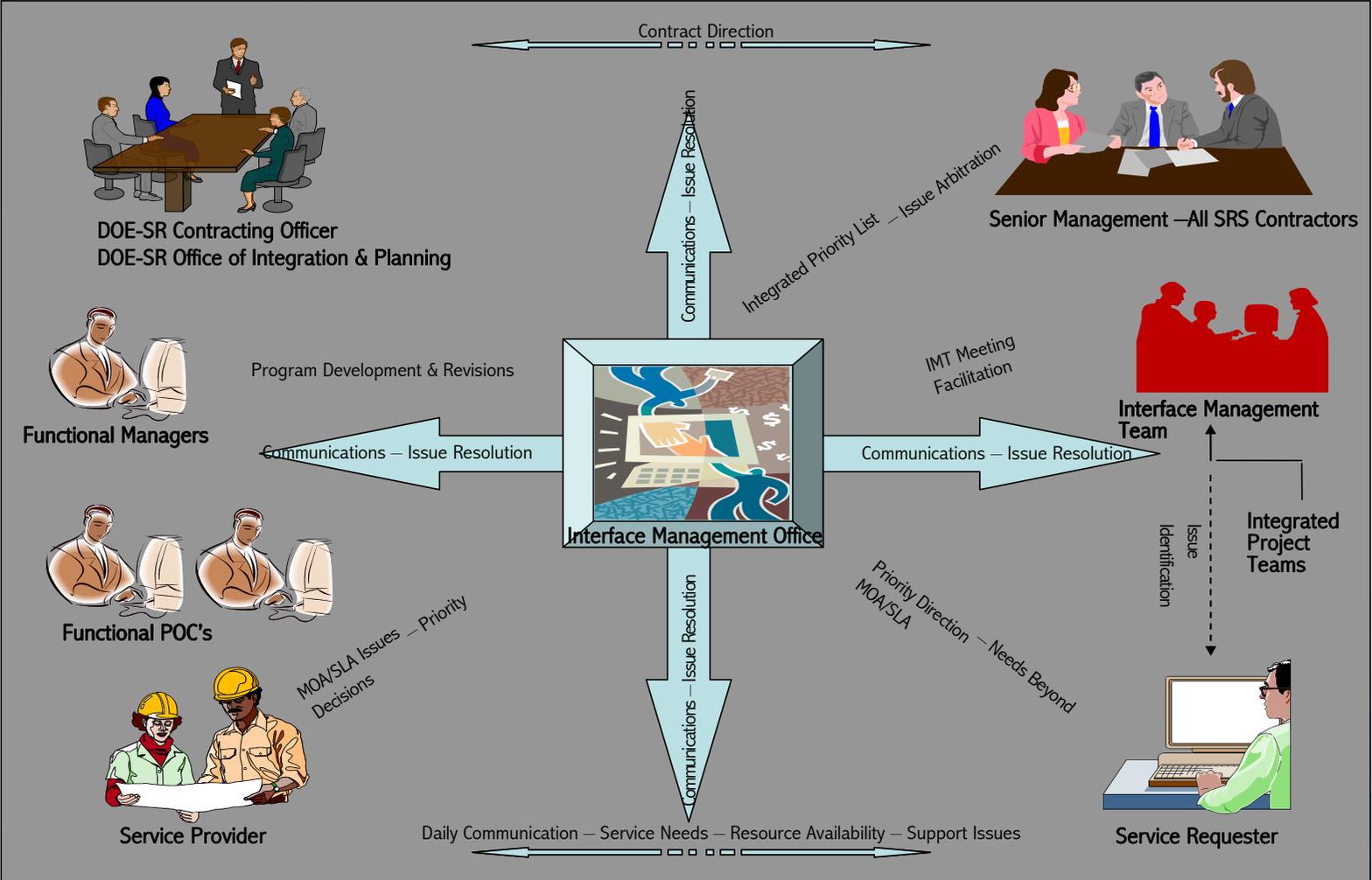
INTERFACE MANAGEMENT AT SRS

- DOE established the Landlord Contractor as the interface lead for the Site in August 2008
- DOE interface expectations are defined in the Site Interface Management Plan
- A site level implementing procedure was developed by a multi-contractor team

SRS Interface Document Hierarchy



SRS Interface Structure



Interface & ISMS

- SRS established the ISM Integration Council (ISMIC)
- Subteam to the Interface Management Team
- Membership includes DOE and all Major Tenants (Contractors and Federal Agencies)
- Charter
 - The council provides a vehicle for ensuring consistent ESH&Q programs are effectively implemented at SRS to protect human health, security and the environment, as well as to realize efficiencies and cost savings for the Site

ISMIC Accomplishments

- 2010 DOE ISM Champions Workshop
- FY09 SRS ISMS and QA Declaration
- 2010 Health Safety and Environmental Blitz
- Pandemic Influenza Response
- SRS Remote Worker (RW) Notification Policy
- General Employee Training (GET)
- Subcontractor Safety Improvement Initiative
- MoveSMART
- Barricade Changes
- Dupont Safety Briefing

Keys to Success

- DOE assignment of a lead for Interface Management
- Interface Management requirements within contracts
- Site Level DOE Policies that set expectations for the contractors
- A disciplined well-defined interface process that includes:
 - A goal to create value for all of the participants
 - Excellent communications mechanisms
 - A personnel/team structure
 - Formal Interface Agreements
- Active DOE functional involvement